



Global Growth Accelerator

Joining forces to expand your reach

The Global Growth Accelerator helps international firms accelerate their U.S. growth plans by providing a low-risk, expert guided, soft landing platform to do business in the United States. It was a program co-founded by GPEC, one of the nation's leading economic development originations, and Arizona State University (ASU), one of the fastest growing research institutions in the country and home to over 75,000 students in the Greater Phoenix region.



How does it work?

If you are a foreign company scaling up or large technology-driven business seeking to expand to the U.S. to sell your latest product and service, the Global Growth Accelerator may be your solution. Companies with proven revenue and firm U.S. expansion plans over the next 3-9 months are invited to apply for the program.





Foreign companies or large techdriven business seeking to expand





Have a product or service ready for distribution to the U.S.





Company with a proven revenue and firm U.S. expansion plans

Program participants will benefit from GPEC's 30 years of experience in advising executives from start-up to global fortune companies. Eligible firms can have three months free access to premier office space at SkySong, the ASU Scottsdale Innovation Center, a place where students, faculty and university led initiatives in technology, research, education, and entrepreneurship are linked with a community of over 60 partner companies. In addition, program participants will have access to our extensive professional network of industry insiders, university partners,

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workforce partners, state and local regulatory authorities and our suite of research and analytics support. There is no equity sharing or payment required on the part of the participant. The goal is to give international companies who want to expand to the US a "soft landing" place while having a direct connection to the key resources needed to scale up.

After the 3-month introductory period, participants will be given the opportunity to expand to another Greater Phoenix location (including one of over 40 co-working spaces) or extending their stay at ASU SkySong office space at the current lease market rate and continue receiving other aftercare services. Eligible companies will be accepted on a rolling basis, based on available space. If a visa is required, GPEC will assist with facilitating the process.



What will you get from the Global Growth Accelerator?

- 1. Location Three months free access to Class A office space at SkySong, one of the leading mixed-use innovation centers in the United States, and the opportunity to connect with Arizona State University, named "the most innovative university in the nation" three years in a row (US News and World Report, 2015-17). SkySong is three miles from ASU's research-intensive Tempe campus and 15 minutes from Sky Harbor International Airport. The offer includes space for one to two occupants, free conference room usage during business hours with prior reservation, free WiFi, telephone number and voicemail and mail collection among other services. Learn more about:
 - · ASU SkySong, Scottsdale
 - Chandler Innovations Incubator, Chandler
 - Surprise AZ TechCelerator, Surprise
 - LaunchPoint, Mesa
 - Grand Canyon University Innovation Center, Phoenix
 - The InnovationHub, Goodyear
- 2. One-on-One Coaching Through the program you will be teamed with a network of mentors, university researchers, GPEC board members and other peer organizations like: the Arizona Commerce Authority, Arizona Technology Council, Arizona Small Business Development Authority, Maricopa County IDA, Global Chamber, and other community resources.
- **3.** Business Planning Access operational services required to set up a business in the United States. Our partners are experts in the following fields: legal services,

- accounting & financial services, insurance services, banking services, marketing & PR services, business development services, patent services and visa services.
- **4. Connectivity to Key Resources** We know that your success is only as good as the quality and breadth of your inputs. You will receive introductions to industry insiders, university, workforce, state and local regulatory authorities, job-training programs and start-up resources.
- 5. Partnership Searches Support to search, connect and establish collaborations and partnerships with research teams from Arizona State University and other toptier academic institutions including ASU's Thunderbird School of Global Management, University of Arizona, University of Advanced Technology, Grand Canyon University and others from an extensive partner network to deliver state-of-the-art market intelligence and contribute to the sound decision making of our companies.
- 6. Operational Cost Comparison and Modeling - Our team of experts perform annual operating cost comparisons across major markets and analyze transportation, real estate, tax incentives and labor costs customized to fit your company's needs.
- 7. Regional Labor Market Data Greater Phoenix provides access to world-class talent. Our team may provide current wage rates, labor force and skill levels based on occupation and industry, analyze labor force availability data, and connect you with local employers for HR insight.





How to Apply

Interested companies are encouraged to contact Mark Paratore, Vice President of Business Development, Greater Phoenix Economic Council at mparatore@gpec.org to determine eligibility. Eligibility criteria include:

- 1. The applicant is a foreign company scaling up or technology-driven business seeking to expand to the U.S.;
- 2. The applicant has a proven revenue and/or is VC backed;
- 3. The applicant has a concrete U.S. expansion plan to be executed over the next 3-9 months;
- 4. The applicant has sufficient resources to cover their own expenses during the period of the program (i.e., lodging, travel and other business development expenses);
- 5. The applicant is able to commit at least one staff person to be physically present in the Phoenix area and meet U.S. Citizenship and Immigration Services requirements for business travel;
- 6. The applicant has at least substantially completed Phase One of the checklist on page 6.



Checklist: Life Cycle of a U.S. Expansion Project

PHASE ONE	STEP 1	Identify Growth Demand	 Targeted market/industry research Macroeconomic trends, industry forecasts Policy impacts
	STEP 2	Assess Customer Point of Sale & Service Delivery System	 Locations & concentrations Customer acquisition & buying patterns Product & service delivery system
	STEP 3	Evaluate Supply ChainV	 Local, national or global supply chain requirements Supply chain vulnerability Supply chain logistics cost effects to units costs
	STEP 4	Determine Growth Strategy (M&A, Organic)	· Risk assessment and opportunity cost by market entry mode
	STEP 5	Assess Financial Plan Model	 Initial capital requirement Loans, internal financing, private equity, Venture capital
	STEP 6	Create Project Requirements	· Facility, infrastructure, access, workforce, capital



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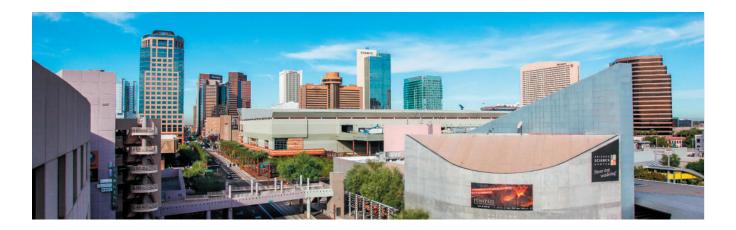
PHASE TWO	STEP 7	Identify & Select Advisory Services	 Create a U.S. Legal entity (where, type; foreign qualification, nexus) Visa and immigration support (type and options) Understanding employer-employee relationship
	STEP 8	Determine Top Markets for Expansion	 Favorable business environment Logistic position Access to workforce Climate and operating environment Culture & entrepreneurship Resources and infrastructure
	STEP 9	Interaction with EDOs	 Access local, regional, State and Federal services Access support programs & incentives Networks
	STEP 10	Assess Cost & Tax Liabilities	 Consultation on planned commercial activity Assess U.S. tax consequences



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PHASE THREE	STEP 11	Assess & Connect with Financial Capital	 Lending, working capital financing, revolving credit and term loans, and leasing solutions to finance capital equipment Deposit and treasury management services Foreign exchange solutions, etc.
	STEP 12	Assess & Connect with Human Capital	 Current availability, readiness, skill and size and cost of labor pool Growth and scalability potential Availability of applicable education and training programs
	STEP 13	Assess Site Options	· Review and compare: cost, terms, tenant improvement, IT attributes, etc.
PHASE FOUR	STEP 14	Invest	 Full commitment from leadership Boots on the ground No short-cuts





About the Greater Phoenix Economic Council:

The Greater Phoenix Economic Council (GPEC) is Arizona's premier, nationally-ranked economic development organization representing Maricopa County, 22 member communities and more than 160 private-sector investors.



About Arizona State University:

Arizona State University has developed a new model for the American Research University, creating an institution that is committed to access, excellence and impact. ASU measures itself by those it includes, not by those it excludes. As the prototype for a New American University, ASU pursues research that contributes to the public good, and ASU assumes major responsibility for the economic, social and cultural vitality of the communities that surround it.

ASU SkySong, one of Arizona State University's Innovation Zones, is home to a diverse business community that links technology, research, education and entrepreneurship to position ASU and Greater Phoenix as global leaders in the knowledge economy.

